
Appendix E

Recurring Themes during
GMISS Sessions

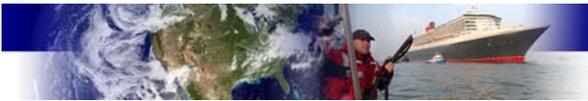


ISSUE	OCCURENCES
Coordination	24
Need single govt. point of contact for industry to report suspicious behavior	Addressed to USCG Vice Commandant
Local LE needs single fed POC	Addressed to USCG Vice Commandant
Who's in charge of MDA?	Addressed to USCG Vice Commandant
Is NMIC in charge of MDA?	Addressed to NMIC Deputy Director
Who's in charge of MDA?	Addressed to N3 Joint Ops Director, USFF
Why doesn't Navy take charge of MDA?	Addressed to N3 Joint Ops Director, USFF
Biggest obstacle to industry info sharing is the lack of a single reporting 911 system	Dir of Govt Relations, American Shipping & Logistics Group
Who takes the lead on information sharing? Federal or state agencies?	Panel Discussion 1
Need better coordination between govt and private security providers	COPS Deputy Director
MD State DOT relationship w/ USCG and private sector was one of its greatest strengths on 9/11	Deputy Secretary of Transportation
Foreign navies need to know how to coord w/ U.S. Navy on MDA	Addressed to N3 Joint Ops Director, USFF
OSAC is looking for feedback from private and public sector to improve our system of information sharing	Acting Director, OSAC
Getting the private and public sectors in a room to work things out together is a lot of progress.	Senior Advisor – Intelligence, DHS
We have to clarify the requirements, which requires a lot of dialog	Senior Advisor – Intelligence, DHS
ODNI is trying to share threat information with people on the waterfront, but is looking for a focal point.	Panel Discussion 1
Info to industry: there's a state government with authority, so federal authority is in question.	Panel Discussion 1
These issues have been percolating without resolution for some time now, which is the source of frustration in this room.	Panel Discussion 1
In the U.S., it's not the absence of rules -- it's the proliferation of them that seems to lead to confusion.	Civil Liberties Protection Officer, ODNI
In tracking foreign vessels offshore, there are a lot of data points, with many agencies collecting, but nobody coordinating. Only now are they starting to coordinate. When they do coordinate, they'll be overwhelmed by data.	President, Offshore Marine Service Association
Started info sharing with something "simple" with AIS, but that has turned out to be difficult.	Office of CG-51
President Obama established a taskforce for an effective framework for effective marine spatial planning with a public process to analyze and allocate spatial and temporal distribution of human activities in marine areas to achieve ecological, economic, and social objectives that have been specific through a political process.	Senior Ocean Policy & Programs Advisor CG-53
Challenge we find is how to include the private sector in MDA efforts, provide value to them, and gather local perspectives of practitioners.	Homeland Defense & Security Coordinator, NPS
Without identifying the exact information both parties need there is less likely to be a clear exchange of information	Manager, NZ National Maritime Coordination Center
Why not include industry at this point in designing the architecture so both sides can formulate policy as well as account for the others requirements	Senior Enterprise Architect, ODNI
Industry Information Flow	16
Industry input to govt is critical to national security	Deputy Secretary of Transportation
Companies want to share, how do we get info to the Intel community?	Addressed to NMIC Deputy Director
Navy needs industry info for MDA	N3 Joint Ops Director, USFF
Need info sharing w/ industry to prosecute pirates	Assistant Sec for Political Military Affairs, Dept of State
Industry may not need specific intel, just what I need to do to protect assets	Panel Discussion 1
How does the information get from this incredible bureaucracy to the guy who needs to make a decision this morning?	Panel Discussion 1
It isn't technology. It's about getting the information from the people who have it to those who will use it immediately.	Panel Discussion 1
Government realizes that's the goal.	Panel Discussion 1
Intelligence is not essential – guidance on evolving precautions can be sufficient.	Panel Discussion 1

ISSUE	OCCURENCES
The maritime industry needs to expand and improve the current awareness systems.	Senior Director Innovation, Maersk Line
Maritime awareness tools on commercial vessels should not be viewed as intelligence systems. They are safety systems	Senior Director Innovation, Maersk Line
OMS Association is tracking data on foreign vessels to enforce the law to protect our business. There's a lot of information available. Gather it all together and you'd have a fairly complete picture.	President, Offshore Marine Service Association
Need clarification of information necessary or required by the Maritime Industry as well as by intelligence and governmental sources	Manager, NZ National Maritime Coordination Center
Government does not develop programs specifically for industry; Does industry perceive they are treated as a customer?	Marine Security Operations Centre (East), RCMP
What are the useful feeds of information that government wants from industry? What does industry want from government?	Senior Enterprise Architect, ODNI
Mutual Understanding	8
Govt needs better understanding of Industry	Addressed to USCG Vice Commandant
Govt/Industry need better understanding of each other	NMIC Director
Policy is being made that effects the functioning of the global supply chain system without appreciation for what those effects will actually be.	Senior VP, Maersk Line LTD
Implementing the CIKR ISE requires finding out what is important to industry	Director Infrastructure Coordination and Analysis, OIP
We trust USCG MSCs. How does OIC outreach fit with that?	Addressed to Director IC&A OIP
Govt has little understanding of the role/value of Ship Agents in MDA	Director of Field Ops, Moran Shipping
What we (govt) struggle with is knowing how you really operate and what you really do need, but also, when do I get you out of bed and say, "This is an issue?"	Panel Discussion 1
Government doesn't have a clear understanding of how the industry works.	Panel Discussion 1
Classification	10
Trend to moving MDA under Intel shops in USN/USCG stifles sharing	Addressed to NMIC Director
Key initiative is eliminating Classification barriers	COPS Deputy Director
How are classification issues managed during OIP exercises?	Addressed to Director IC&A, OIP
Info sharing needs to be low-tech, unclassified and accessible	N3 Joint Ops Director, USFF
The culture of classifying MDA information needs to be eliminated	Chief of Security, BIMCO
OSAC declassifies information to be disseminated to a wider audience	Acting Director, OSAC
Problem arise when non-classified actors build on de-classified info and the government wants to use it – in a classified form	Panel Discussion 1
A way forward is two sets of architecture: one with open information sharing, the other for intelligence that doesn't involve industry, unless it is so big it needs to be declassified and disseminated	Panel Discussion 1
The information flow for intelligence needs to be declassified and available in a central repository.	Manager, MAOC-D Lisbon
Are we going to protect intelligence sources through a "clearance" process for different stakeholders?	Manager, NZ National Maritime Coordination Center
Models for Success	8
The UK Chamber of Shipping's Project Camelot developed a matrix, including who should lead for different types of data.	Shipping Defence Advisory Committee, UK Chamber of Shipping
Success is based on confidence-building between partners, a simple cost structure, an inclusive approach, flag blindness, recognizing all UK shipping interests, and complementary approaches to other interests.	Shipping Defence Advisory Committee, UK Chamber of Shipping
establish bilateral linkages first; bilateral agreements have yielded better results than multilateral. Getting multiple players in a room together creates an environment in which the barriers come up.	Deputy Commancer, RSN Maritime Security Task Force
MAOC success: equal partnership, everyone has equal say, even if they do not have any intelligence to contribute on a particular issue.	Manager, MAOC-D Lisbon
Australia is using strategy of creating relationships with closest neighbors before reaching a little further out.	Breakout Topic 1 Discussion



ISSUE	OCCURENCES
Counter-drug community has ironed out many rough spots and produces actionable intelligence efficiently. Counter-terrorism community should take a step back and look to counter-drug as a model.	Breakout Topic 1 Discussion
If identified governments contribute personnel or equipment to a "coalition" sort of clearinghouse those people could perform the required research, sharing, and coordinating.	Manager, NZ National Maritime Coordination Center
The Amber Alert model is useful.	Panel Discussion 1
GMISS	8
Gatherings like GMISS are critical to defining Industry/Govt path forward	Deputy Secretary of Transportation
We are at GMISS to work through how industry provides information	Deputy Director, NMIC
GMISS is a good example of progress when it comes to information sharing, particularly rolling multiple conferences into one	Dir of Govt Relations, American Shipping & Logistics Group
While information sharing has much work to do, it is moving in the right direction because of events like GMISS	Senior Advisor – Intelligence, DHS
The concepts discussed at GMISS should translate into individual projects that can be tracked and accomplished.	Senior Advisor – Intelligence, DHS
Southeast Asia/Africa (Indian Ocean) Cooperative took six goals from GMISS to accomplish.	Panel Discussion 1
How can we have a GMISS without inviting representatives from the IMO, APEC, PMAESA, SPC, OAS, EU, WCO, IOTC, SAARPSO, MARLO, and others?	Marine Security Operations Centre (East), RCMP
A simple commitment to maintain watch and answer queries will go a long way and be a major achievement from this conference to kick off global info sharing	Senior Enterprise Architect, ODNI
Vetted info vs. Immediate Info	8
The government wants information that is vetted and true to go out	Panel Discussion 1
The danger of instant information is that it is hard to make it accurate	Panel Discussion 1
I do need to trust the source. Then tell me what to do	Panel Discussion 1
LE: If you have an issue, you're putting it out early and often. Think: Virginia Tech.	Panel Discussion 1
There's a lot of operational information that must come out very quickly -- that we would like to have been able to keep our eyes open for immediately so we could do something about it.	Panel Discussion 1
If you put out the basic facts that you do have, private sector can feed information back as it develops.	Panel Discussion 1
Get something out there and let local experts help develop the picture.	Panel Discussion 1
Real time information on threats during London and Mumbai bombings was being updated rapidly and in real time on Wikipedia.	Panel Discussion 1
Anti-Piracy Capacity	8
Need to increase capacity to address piracy	Addressed to USCG Vice Commandant
Shared info is key to fighting piracy	Deputy Maritime Administrator
NIMC is a valuable new resource for fighting piracy	Deputy Maritime Administrator
We need to better understand the financing activities of pirates	Assistant Sec for Political Military Affairs, Dept of State
Need info sharing w/ industry to prosecute pirates	Assistant Sec for Political Military Affairs, Dept of State
The global legal system is failing to prosecute pirates	Addressed to Chief of Security, BIMCO
Use of LRIT allows ships under attack to continue to transmit their location	Panel Discussion 2
Having logistics in place before the hijack is critical, having codes set up between the crew and the ship owner so they can communicate effectively	CEO, Industrial Shipping Enterprise
TWIC Implementation	4
TWIC should be recognized universally by Fed	Addressed to USCG Vice Commandant
TWIC implementation in Baltimore (1st major port) was challenging	Deputy Secretary of Transportation
TWIC is a great example of a security measure that's not fully implemented	Deputy Secretary of Transportation
Ship/Port Agents could help make TWIC more effective	Director of Field Ops, Moran Shipping
MDA Silos	3
Building new silos in MDA	Addressed to USCG Vice Commandant



ISSUE	OCCURENCES
What I see happening is the opposite of the theme of this conference – increasing fragmenting of intelligence and increasing federalization.	Savanna Chief of Police
Not only are there national, regional, etc. stovepipes, but now we see functional stovepipes just focusing on drug interdiction, piracy, etc.	Breakout Topic 1 Discussion
Civil Liberties	3
How do you expand dissemination without stepping civil rights and civil liberties?	Senior Advisor – Intelligence, DHS
DOJ SAR standardizes reporting and protects civil liberties.	Civil Liberties Protection Officer, ODNI
National security/civil liberties balance metaphore is not necessarily true: securing the data better is beneficial for all parties.	Civil Liberties Protection Officer, ODNI